

Aaron Patterson joined the NorthBridge Group in 2001. Mr. Patterson's background is in corporate strategy, applied microeconomics, risk management and finance. His project assignments at NorthBridge include:

**BUSINESS STRATEGY**

- For a major integrated Southeastern utility, Mr. Patterson identified and evaluated a wide range of economic transmission investments for the purpose of better utilizing output from newly-constructed merchant generation facilities without jeopardizing system reliability.
- For a Mid-Western utility, Mr. Patterson developed recommendations for better integrating the company's wholesale and retail power marketing organizations and better aligning both with the company's long-term risk management strategy.
- For a Mid-Atlantic Utility, Mr. Patterson evaluated possible strategic merger combinations and developed independent equity valuations for both the company and possible merger partners.

**PRICE FORECASTING AND RISK MANAGEMENT**

- For a Mid-Atlantic Utility, Mr. Patterson developed a wholesale price forecasting and risk assessment model to analyze a wide variety of wholesale supply portfolio strategies for serving a long-term default service obligation. Mr. Patterson participated in a series of ongoing negotiations to procure supply resources.
- For a New England Utility, Mr. Patterson developed long-term electricity and fuels price forecasts for use in the valuation of a long-dated stranded asset portfolio and the evaluation of the results of a default service auction.
- Mr. Patterson assessed the ongoing short-term electricity procurement auctions of a major Southeastern Utility and developed improvements to increase the reliability and transparency of the bid evaluation process.
- For a Mid-Atlantic Utility, Mr. Patterson analyzed the value and risk implications of building a greenfield combined-cycle gas plant to supply the company's retail obligations.

**RESORETAL PRICING**

- For a group of electric industry clients, Mr. Patterson analyzed the results of recent competitive auctions for default service throughout the country.
- For a Mid-Atlantic utility, Mr. Patterson developed retail rates for a Provider of Last Resort rate filing. Mr. Patterson assisted in the development of testimony and other supporting filings.

Mr. Patterson holds an M.B.A, with high honors, from the Tuck School of Business at Dartmouth and a B.A. in Environmental Science and Public Policy from Harvard University.